TAKING ISSUE

Managed Care or Ethical Care: What's in a Name?

Just hearing the term "managed care" is often enough to raise the hairs and pulses of most clinicians. At the 2002 "Behavioral Healthcare & Informatics Tomorrow" conference, Charles G. Ray, M.Ed., who is president and chief executive officer of the National Council for Community Behavioral Health, said that he no longer uses the term. To Mr. Ray and others, the term "managed care" just has too many negative associations with questionable management practices.

What should replace the term? It seems that we need a term that does not ignore the problems managed care was supposed to address and one that will be widely accepted among payers, clinicians, the public, and even politicians.

In the past, James Sabin, M.D., who is editor of the Managed Care column in *Psychiatric Services*, has advocated for the term "ethical managed care" as an alternative. However, that has not caught on, possibly because it includes the term "managed care" or because it is too long.

Why not drop the word "managed" from Dr. Sabin's recommendation and use "ethical care"? Presumably no one would be offended by this term, and it would not ignore the cost issues influencing managed care. The preamble to the American Psychiatric Association's *Principles of Medical Ethics With Annotations Especially Applicable to Psychiatry* states, "a physician must recognize responsibility not only to patients, but also to society."

This principle acknowledges the importance of costs but keeps the patient primary. When we use the word "ethical," we recognize the fact that as professionals we have widely accepted principles that can be referred to and used as national standards.

If we can replace the term "managed care," then maybe we can also replace its derivative, "behavioral" health care. Behavioral generally refers only to observable, and possibly measurable, characteristics of a patient. This term seems to fit the focus of managed care—that functioning, not internal suffering, is the most important issue for insurance coverage. Our ethics as health care professionals require us to attempt to alleviate psychological suffering whenever possible. Therefore, when we need to refer to our own specialty, "ethical psychiatric care," or more broadly, "ethical mental health care," would be preferable to "behavioral health care." After all, isn't it our minds that really make us human?—H. Steven Moffic, M.D., Psychiatry and Behavioral Medicine Department, Medical College of Wisconsin, Milwaukee

Psychiatric Services was established in 1950 by Daniel Blain, M.D. It is published monthly by the American Psychiatric Association for mental health professionals and others concerned with treatment and services for persons with mental illnesses and mental disabilities, in keeping with APA's objectives to improve care and treatment, to promote research and professional education in psychiatric and related fields, and to advance the standards of all psychiatric services and facilities.

Editor

John A. Talbott, M.D.

Editorial Board

Carol A. Bernstein, M.D.
Lisa B. Dixon, M.D., M.P.H.
Benjamin G. Druss, M.D., M.P.H.
Peter S. Jensen, M.D.
H. Richard Lamb, M.D.
Stephen R. Marder, M.D.
Betty Pfefferbaum, M.D., J.D.
Robert A. Rosenheck, M.D.
Pedro Ruiz, M.D.
Steven S. Sharfstein, M.D.
Greer Sullivan, M.D., M.S.P.H.
Peter Weiden, M.D.

Interdisciplinary Advisory Board

Richard Birkel, Ph.D. Suzanne Dworak-Peck, A.C.S.W Michael M. Faenza, M.S.S.W. Susan B. Fine, M.A., O.T.R. Thomas W. Hester, M.D. Marcia Miller, M.L.S. Frances Palmer, M.S., O.T.R./L. Gail W. Stuart. Ph.D. R. N.

Book Review Editor

Jeffrey L. Geller, M.D., M.P.H.

Contributing Editors

Ian E.Alger, M.D., Multimedia Reviews
Paul S. Appelbaum, M.D., Law & Psychiatry
Francine Cournos, M.D., Frontline Reports
Joshua Freedman, M.D., Clinical Computing
Jeffrey L. Geller, M.D., M.P.H., Personal
Accounts

William M. Glazer, M.D., Best Practices Marcia Kraft Goin, M.D., Ph.D., Practical Psychotherapy

Howard H. Goldman, M.D., Ph.D., and Colette Croze, M.S.W., *State Mental Health Policy*

Marion Z. Goldstein, M.D., *Practical Geriatrics*

Charles Huffine, M.D., Child & Adolescent Psychiatry

Douglas H. Hughes, M.D., *Emergency Psychiatry*

Alex Kopelowicz, M.D., and Robert Paul Liberman, M.D., *Rebab Rounds* Harold Alan Pincus, M.D., and Terri L. Tanielian, M.A., *Datapoints* James E. Sabin, M.D., *Managed Care* Sally L. Satel, M.D., *Alcobol & Drug Abuse* Steven S. Sharfstein, M.D., *Economic Grand Rounds* George M. Simpson, M.D., *Psychopharm*-

Editorial Consultant

Theodore W. Lorei, M.S.W.

Editorial Staff

acology

Constance Grant Gartner, Managing Editor Deborah Christie-Smith, Assistant Managing Editor

Wendy Lieberman Taylor, *Production Manager*

Deborah Christian, *Editorial Assistant* Gionne A. Johnson, *Editorial Assistant*

American Psychiatric Association

Marcia Kraft Goin, M.D., Ph.D., President Michelle B. Riba, M.D., M.S., President-Elect

Pedro Ruiz, M.D., Vice-President
Steven S. Sharfstein, M.D., Vice-President
Nada L. Stotland, M.D., M.P.H., Secretary
Carol A. Bernstein, M.D., Treasurer
Prakash N. Desai, M.D., Speaker, APA Assembly
James H. Scully, M.D., Medical Director