Fidelity to the Housing First Model and Effectiveness of Permanent Supported Housing Programs in California

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Objectives: Permanent supported housing programs are being implemented throughout the United States. This study examined the relationship between fidelity to the Housing First model and residential outcomes among clients of full service partnerships (FSPs) in California. Methods: This study had a mixed-methods design. Quantitative administrative and survey data were used to describe FSP practices and to examine the association between fidelity to Housing First and residential outcomes in the year before and after enrollment of 6,584 FSP clients in 86 programs. Focus groups at 20 FSPs provided qualitative data to enhance the understanding of these findings with actual accounts of housing-related experiences in high- and low-fidelity programs. Results: Prior to enrollment, the mean days of homelessness were greater at highversus low-fidelity (101 versus 46 days) FSPs. After adjustment for individual characteristics, the analysis found that days spent homeless after enrollment declined by 87 at high-fidelity programs and by 34 at lowfidelity programs. After adjustment for days spent homeless before enrollment, days spent homeless after enrollment declined by 63 at highfidelity programs and by 53 at low-fidelity programs. After enrollment, clients at high-fidelity programs spent more than 60 additional days in apartments than clients at low-facility programs. Differences were found between high- and low-fidelity FSPs in client choice in housing and how much clients' goals were considered in housing placement. Conclusions: Programs with greater fidelity to the Housing First model enrolled clients with longer histories of homelessness and placed most of them in apartments. (Psychiatric Services 65:1311-1317, 2014; doi: 10.1176/appi. ps.201300447)

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¶here is increasing recognition of the importance of choice and self-determination in housing for persons with psychiatric disabilities who have experienced housing instability and homelessness. Studies of consumer preference have demonstrated that most individuals prefer to live in independent living arrangements, such as scatter-site apartments, and recent advocacy efforts also have focused on providing consumers with access to less restrictive and more integrated housing arrangements (1,2). More traditional supervised, congregate residences have been criticized for using housing as leverage for treatment, limiting tenancy rights, and sustaining the social segregation of persons with mental illness (3,4). In contrast, the Housing First model of permanent supported housing provides homeless individuals with immediate access to housing and access to both a treatment team and community supports that provide flexible, client-driven services (5). The Pathways model of Housing First emphasizes the provision of scatter-site apartments in areas of the community apart from where services are provided as a means of honoring consumer choice, facilitating broader community integration, and fostering an identity as a "tenant" rather than a "patient" (6).

Although all Housing First programs provide immediate access to supported housing and intensive services, substantial variation exists in their approaches to

Table 1
Characteristics of 6,584 clients in full service partnerships, by level of program fidelity to the Housing First model

	Low fidelity (N=1,245)		Midfide (N=3,48	-	High fidelity (N=1,858)		
Characteristic	N	%	N	%	N	%	p
Age							<.001
18–24	249	20	600	17	358	19	
25–59	956	77	2,480	71	1,334	72	
60	40	3	401	12	156	8	
Gender							.596
Female	570	46	1,559	45	859	46	
Male	675	54	1,915	55	997	54	
Race-ethnicity							<.001
Non-Latino white	429	34	1,334	38	774	42	
African American	180	14	431	12	290	16	
Latino	241	19	447	13	279	15	
Asian	28	2	100	3	113	6	
Other or unknown	367	29	1,169	34	402	22	
Clinical diagnosis							.046
Schizophrenia	766	62	2,126	61	1,081	58	
Bipolar disorder	277	22	707	20	422	23	
Major depression	202	16	648	19	355	19	
Substance use disorder							.002
Yes	624	50	1,720	49	1,011	54	
No	621	50	1,761	51	847	46	
Insurance							.007
Medicaid	895	72	2,626	75	1,334	72	
Uninsured	350	28	855	25	524	28	

housing and treatment and in their levels of client choice and client involvement (7). Housing First programs have been implemented in areas as diverse as Oakland, California; Philadelphia; Phoenix, Arizona; and Brattleboro, Vermont. More recently, the Housing First model has spread rapidly across Canada and Europe, where it has been adapted to both local environments and specific populations (8-10). However, there is no clear understanding of the extent to which supported housing programs can improve residential outcomes by departing from the Housing First model.

A recent policy experiment in California involving the large-scale implementation of permanent supported housing programs provided an opportunity to examine the relationship between fidelity to the Housing First model and residential outcomes. On November 2, 2004, California voters approved the Mental Health Services Act (MHSA), which applied a tax of 1% on incomes over \$1 million to fund public mental health services (11). The

cornerstone of the MHSA is full service partnerships (FSPs): combined housing and team-based treatment programs that do "whatever it takes" to improve residential stability and mental health outcomes among persons with serious mental illness who are homeless or at risk of homelessness (12). Consistent with prior efforts to reform the delivery of mental health care in California, the MHSA emphasizes concepts of services integration, recovery orientation, and permanent housing, features that have significant overlap with the core elements of Housing First.

The MHSA's emphasis on a vision of recovery-oriented care that does "whatever it takes," the flexibility in funding, and the influence of stakeholders, combined with a lack of specificity and oversight regarding expected FSP practices, led to the implementation of a diverse set of FSPs (7,13). In this study, we examined the relationship between FSP practices that are consistent with fidelity to the Housing First model and the effectiveness of permanent supported housing programs.

Methods

This study had a mixed-methods design. Quantitative administrative and survey data were used to describe FSP practices and examine the relationship between fidelity to the Housing First model and changes in housing across a large number of FSP programs. Focus groups of clients provided qualitative data to enhance our understanding of these findings; the data included accounts by clients of housing-related experiences in a subset of high- and low-fidelity programs.

Implementation under the MHSA

The FSP programs in California provide individuals with serious mental illness who are homeless or at risk of homelessness with subsidized permanent housing and multidisciplinary team-based services with a focus on rehabilitation and recovery. FSP services typically follow either an intensive case management model or a modified assertive community treatment model (14). Clients are recruited through outreach and referrals involving psychiatric hospitals, emergency rooms, other mental health programs, county agencies, jails, shelters, rescue missions, and service providers working on the streets. Most FSPs deliver services to clients in real-world settings, such as their home or workplace and other places in the community chosen by the client or deemed of therapeutic value by staff. Crisis intervention services are available 24 hours a day, seven days a week.

Fidelity to the Housing First model Because there was no existing conceptual framework to describe FSP practices, a framework was developed to compare FSP practices with the Housing First model, a benchmark program sharing similar goals, vision, and structure. Housing First programs provide immediate access to affordable, permanent, scatter-site housing with tenancy rights and access to teambased services designed in accordance with a recovery-oriented service philosophy, which draws heavily on the psychosocial rehabilitation model (15). Key elements of this approach are consumer choice, self-determination, and independence; the active use of harm reduction, motivational interviewing, assertive engagement, and person-centered

planning by program staff; and the absence of coercive practices.

Fidelity was measured by using the Housing First Fidelity Survey (16). The survey measures fidelity to the Housing First model across two factors and five domains. One factor measures fidelity with respect to housing choice and structure, separation of housing and services, and service philosophy. A second factor measures fidelity with respect to service array and team structure. This article focuses on the first factor because its three associated domains are closely associated with the FSP programs' approach to housing.

Study sample

The California Department of Mental Health Data Collection and Reporting (DCR) system was used to identify FSP clients and to summarize days spent in various residential settings from one year preenrollment to one year postenrollment. The sample included individuals with serious mental illness (defined as schizophrenia or schizoaffective disorder, bipolar disorder, or major depressive disorder) who were enrolled in participating FSPs between January 1, 2005, and June 30, 2009. Clients who were not enrolled for at least 180 days were excluded from the analyses. Information about the clients' history of housing was identified from an FSP assessment form, and changes in residential status over time were derived from key-event tracking forms (12). Residential settings included homeless (includes living in one's car), emergency shelter, and temporary housing (includes living with a friend but not paying rent); justice system; congregate or residential (group arrangements, most commonly group living homes and board and care residences); apartment or single-room occupancy (SRO) hotel; residences of parents, family, and others; and unknown. Thus these living arrangements represent a range of options, from homelessness to shared, highly supervised, and structured congregate settings and more independent settings, such as apartments and SRO hotels.

Quantitative analyses

Changes in days in residential settings in the overall sample and by level of

Table 2Characteristics of 86 full service partnerships, by level of program fidelity to the Housing First model

			Midfidelity (N=50)		High fidelity (N=16)			
Characteristic	N	%	N	%	N	%	p	
Housing choice and structure								
Fewer than 30% of participants live in								
emergency, short-term, transitional, or time-	10	- 0	05	70	10	0.1	110	
limited housing At least 85% of participants live in scatter-site	10	50	35	70	13	81	.116	
permanent supported housing	1	5	5	10	5	31	.042	
Separation of housing and services	_	9		10		01	.012	
Access to permanent housing requires only								
face-to-face visits with program staff and								
adhering to a standard lease	1	5	17	34	16	100	<.001	
A majority of participants in permanent								
housing have a lease or occupancy agree-								
ment that specifies their rights and re- sponsibilities of tenancy and that does not								
include provisions regarding adherence to								
medication, sobriety, or a treatment plan or								
adherence to program rules such as curfews								
or restrictions on overnight guests	5	25	13	26	12	75	.001	
Service philosophy								
Participants have the right to choose, modify,	,	_	1.0	0.0	1.4	00	< 001	
or refuse services and supports at any time	1	5	18	36	14	88	<.001	
Participants with serious mental illness are not								
required to take medication or participate in treatment	1	5	39	78	16	100	<.001	
Participants with substance use disorders are	1	J	00	10	10	100	<.001	
not required to participate in substance use								
treatment	6	30	46	92	16	100	<.001	
Program follows a harm reduction approach to								
substance use	1	5	47	94	16	100	<.001	

program fidelity were examined by using paired t tests. Factor scores derived from the Housing First Fidelity Survey (16) of 93 FSP programs were used to rank the programs on fidelity to the Housing First model with respect to housing choice and structure, separation of housing and services, and service philosophy. On the basis of our knowledge of the programs and an examination of natural cut points, programs with factor scores in the top 20% were designated as having high fidelity to the Housing First model, and programs with factor scores in the bottom 20% were designated as having low fidelity; the remaining programs were designated as having mid-fidelity. If a client was enrolled in an FSP for fewer than 365 days in the postenrollment period, the number of days in each residential setting was first annualized by dividing by the days enrolled in the FSP and multiplying by 365.

Changes in days in residential settings by level of program fidelity were estimated by using a series of generalized estimating equations (GEEs) specified with a Gaussian distribution and identity link, an exchangeable correlation matrix to account for correlated errors within FSP programs, and an exposure offset to adjust for differences in enrollment in the postenrollment period (17). GEEs were estimated for each residential setting, where the dependent variable was the change in the number of days in the residential setting from the preenrollment to the postenrollment period and the main independent variables of interest were indicator variables for each level of fidelity (the intercept was suppressed). Two sets of GEEs were estimated. One set controlled for the following individual characteristics: age, gender, raceethnicity, clinical diagnosis, diagnosis of a substance use disorder, and Medicaid

Table 3Days spent in various living situations by 6,584 clients during the 12-month periods before and after enrollment in a full service partnership, by level

of program fidelity to the Housing First model

	Preenrollment		Postenrollment		Pre- diffe		
Living situation	M	95% CI	M	95% CI	M	95% CI	p ^a
All programs							
Homeless	71	68 to 74	24	22 to 26	-47	–50 to –44	<.001
Emergency shelter	32	29 to 34	33	31 to 35	1	−2 to 3	.309
Justice system	22	21 to 24	12	11 to 13	-10	-12 to -8	<.001
Apartment or single-room							
occupancy (SRO) hotel	83	79 to 86	109	105 to 113	26	23 to 30	<.001
Congregate or residential	68	65 to 71	115	111 to 118	47	44 to 50	<.001
Parents or family	62	59 to 65	51	48 to 54	-11	-13 to -8	<.001
Other or unknown	13	11 to 14	16	14 to 17	3	2 to 5	<.001
Low fidelity (N=1,245)							
Homeless	46	40 to 52	17	13 to 20	-29	−34 to −24	<.001
Emergency shelter	32	27 to 36	28	23 to 32	-4	–8 to 1	.084
Justice system	38	33 to 42	17	14 to 20	-21	−26 to −16	<.001
Apartment or SRO hotel	83	75 to 91	74	67 to 82	-9	-14 to -3	.003
Congregate or residential	71	64 to 78	137	128 to 145	65	58 to 73	<.001
Parents or other family	73	64 to 80	57	50 to 64	-16	-21 to -11	<.001
Other or unknown	23	19 to 26	21	17 to 25	-2	-7 to 3	.430
Midfidelity (N=3,481)							
Homeless	65	61 to 69	25	22 to 28	-40	-43 to -36	<.001
Emergency shelter	27	24 to 29	30	28 to 33	3	1 to 6	.020
Justice system	22	20 to 24	12	11 to 14	-10	-12 to -8	<.001
Apartment or SRO hotel	82	77 to 86	94	89 to 99	12	8 to 16	<.001
Congregate or residential	76	72 to 81	117	112 to 123	41	36 to 45	<.001
Parents or other family	64	59 to 68	53	49 to 57	-11	-14 to -8	<.001
Other or unknown	29	27 to 32	23	20 to 25	-6	−9 to −3	<.001
High fidelity (N=1,858)							
Homeless	101	94 to 108	24	21 to 27	-77	−83 to −71	<.001
Emergency shelter	40	36 to 44	37	33 to 41	-3	–8 to 1	.154
Justice system	11	9 to 14	6	5 to 8	-5	-7 to -3	<.001
Apartment or SRO hotel	84	77 to 90	150	143 to 158	67	60 to 74	<.001
Congregate or residential	48	44 to 53	58	79 to 91	37	31 to 42	<.001
Parents or other family	51	46 to 56	38	34 to 43	-12	-16 to -8	<.001
Other or unknown	30	26 to 33	16	13 to 18	-14	-18 to 10	<.001

^a Estimated by using paired t tests

coverage. A second set controlled for individual characteristics and days in the residential setting in the preenrollment period. All analyses were conducted in Stata, version 12 (18).

Qualitative analyses

Site visits were conducted at 20 programs that were purposefully sampled by using a maximum variation strategy (19) to provide geographic, political, and economic diversity as well as a wide range of scores on the Housing First Fidelity Survey (13,16). Sampling was a two-stage process. Participating counties were selected from southern, central, and northern California, including coastal and inland and urban and rural counties. Within

counties, programs were selected to maximize the range of fidelity scores. Site visits involved observation, interviews with program staff, and focus groups with clients.

Summaries of audio recordings of client focus groups created during the site visits at the five highest and five lowest fidelity sites were reviewed for insights into clients' experiences. The qualitative data were used to complement the quantitative data by providing a depth of understanding not available by using the quantitative data alone (20). A template or matrix approach (21,22) to text analysis was used to identify specific housing topics that were discussed by each focus group and to compare how the programs ad-

dressed topics discussed by both sets of focus groups.

Results

Client characteristics

A total of 86 FSPs with 7,186 clients provided DCR data for this study; 602 clients were excluded because they had been enrolled in the FSP for fewer than six months. Demographic and clinical characteristics of 6,584 FSP clients by level of program fidelity are shown in Table 1. The mean± SD age was 40 ± 14 ; 2,988 (45%) were female; 2,537 (39%) were non-Latino white, 967 (15%) Latino, 901 (14%) African American, 241 (4%) Asian, and 1,938 (29%) other or unknown race-ethnicity; 3,973 (60%) had a diagnosis of schizophrenia, 1,406 (21%) bipolar disorder, and 1,205 (18%) major depressive disorder; 3,355 (51%) received a diagnosis of a substance use disorder; and 4,855 (73%) had Medicaid coverage prior to enrollment in the FSP. Compared with clients in lower fidelity programs, clients in high-fidelity programs were more likely to be age 60 or older, more likely to be non-Latino white, less likely to have schizophrenia, and more likely to have a substance use disorder.

FSP program characteristics

Table 2 shows FSP program characteristics by level of program fidelity. In general, high-fidelity programs were more likely than low-fidelity or midfidelity programs to meet fidelity thresholds for housing choice and structure and separation of housing and services. High-fidelity and midfidelity programs were more likely than low-fidelity programs to meet fidelity thresholds with respect to service philosophy.

FSP client experiences

Qualitative data from the focus groups revealed differences between high-and low-fidelity FSPs in client choice in housing and the degree to which client-driven goals were considered in determining housing placement. Clients of high-fidelity FSPs described being given choices among apartments and locations: "[The FSP] gave me opportunities to look at different places, but I picked the one on [Name] Street because I feel that's what I wanted." In

contrast, clients in low-fidelity programs reported that they were simply assigned to housing by the FSP: "There was really no decision. It's what I was offered: 'You can stay here or you can stay on the streets.' . . . It was just offered to me, board and care. . . . I don't know if I had any other choices."

Clients of high-fidelity programs reported that FSPs helped them to find housing that met their individual needs or helped them work toward their personal goals. Thus a client described the FSP's helping her find housing that would support her goal of reuniting with her family: "I've been in [City] for over a year and a half [in a onebedroom apartment]. . . . I specifically requested [City] because part of my recovery was to re-establish my relationship with my kids. And my kids are in [City], so that's why I'm still in [City]." In another high-fidelity program, a client talked about how the FSP found him an apartment that was convenient to transportation and the downtown business district of the city. As he put it, "It's a small apartment, very small . . . it's 300 square feet, but I've got a refrigerator; it's nice. . . . I'm looking for work and it's central . . . that was one of the considerations so that I would be able to find work and get to it." Participants in the focus groups at the low-fidelity programs did not tell any stories that reflected the role of self-determination and client-driven goals in housing placement.

FSP clients' bousing outcomes

Table 3 shows the average number of days that FSP clients spent in various living situations in the year before and after enrollment, both overall and by level of program fidelity. Overall, days spent homeless declined by 47, days spent in justice system settings declined by 10, and days spent with parents or family members declined by 11. Days spent living independently increased by 26, and days spent in congregate or residential settings increased by 47 (p<.001 for each).

There were important differences in days spent in residential settings by level of fidelity. Notably, the mean number of days spent homeless in the preenrollment period was lowest at low-fidelity programs, followed by midfidelity and high-fidelity programs (46,

Table 4
Estimated changes in days spent in various living situations by 6,584 clients after enrollment in an FSP by level of program fidelity to the Housing

after enrollment in an FSP, by level of program fidelity to the Housing
First model, after adjustment for client characteristics^a

Low fidelity Mid-fidelity High fidelity

	Low f	Low fidelity M		-fidelity	Higl		
Living situation	M	95%CI	M	95% CI	M	95% CI	p
Homeless	-34					-109 to -64	
Emergency shelter	-1.9	–15 to 11	3	–8 to 13	2	-11 to 15	.782
Justice system	-18	-29 to -6	-14	-22 to -5	-10	-22 to 2	.572
Apartment or single-							
room occupancy hotel	-21	-43 to 2	5	-12 to 21	44	20 to 68	<.001
Congregate or							
residential	47	27 to 68	36	20 to 51	33	12 to 55	.466
Parents or other family	-18	−28 to −8	-14	−23 to −6	-14	-24 to 4	.612
Other or unknown	-10	-21 to 2	-14	-23 to -5	-19	−31 to −8	.274

^a Changes in days spent in each residential setting between the 12 months before and after enrollment in a full service partnership (FSP) were estimated by using generalized estimating equations (GEEs). Each GEE was specified with a Gaussian distribution, identity link, an exchangeable correlation matrix to account for correlated errors within FSP programs, and an exposure offset to adjust for differences in the postenrollment period. Additional control covariates included age, gender, race-ethnicity, clinical diagnosis, diagnosis of a substance use disorder, and Medicaid coverage. Columns do not sum to 0 because of the use of GEEs as separate regressions for each residential setting.

65, and 101 days, respectively). Declines in days spent homeless were also lowest at the low-fidelity programs compared with midfidelity and high-fidelity programs (declines of 29, 40, and 77 days, respectively). Conversely, the number of days spent in justice system settings in the preenrollment period was highest at low-fidelity versus midfidelity

and high-fidelity programs (38, 22, and 11 days, respectively), and declines in justice days were greatest among low-fidelity versus midfidelity and high-fidelity programs (declines of 21, ten, and five days, respectively). The number of days spent living in apartments was nearly identical across program types during the preenrollment period,

Table 5

Estimated changes in days spent in various living situations by 6,584 clients after enrollment in an FSP, by level of program fidelity to the Housing First model, after adjustment for client characteristics and days spent in the residential setting during the preenrollment period^a

	Low fidelity		Mid	fidelity	Higl		
Living situation	M	95% CI	M	95% CI	M	95% CI	p
Homeless	53	63 to 43	50	–58 to –44	63	73 to 53	.039
Emergency shelter	-9	-23 to 4	-4	-14 to 6	4	-10 to 18	.312
Justice system	-5	-12 to 2	-8	-14 to -3	-13	-20 to -7	.090
Apartment or single-room							
occupancy hotel	-30	−51 to −10	-8	-23 to 7	33	11 to 55	<.001
Congregate or residential	54	35 to 75	40	25 to 55	27	6 to 48	.097
Parents or other family	-8	-19 to 2	-8	-16 to 0	-12	-22 to -2	.629
Other or unknown	_9	-19 to 0	-11	-18 to -3	-16	-26 to -7	.373

a Changes in days spent in each residential setting between the 12 months before and after enrollment in a full service partnership (FSP) were estimated by using generalized estimating equations (GEEs). Each GEE was specified with a Gaussian distribution, identity link, an exchangeable correlation matrix to account for correlated errors within FSP programs, and an exposure offset to adjust for differences in enrollment in the postenrollment period. Additional control covariates included days in the residential setting in the preenrollment period, age, gender, race-ethnicity, clinical diagnosis, diagnosis of a substance use disorder, and Medicaid coverage. Columns do not sum to 0 because of the use of GEEs as separate regressions for each residential setting.

but during the postenrollment period, it increased by 67 days at high-fidelity programs compared with an increase of 12 days at midfidelity programs and a decrease of nine days at low-fidelity programs.

Table 4 shows annual changes in days spent in various residential settings by level of program fidelity, adjusted for individual characteristics of FSP clients. The number of days spent homeless declined at all programs, but the declines were greatest at high-fidelity FSPs compared with midfidelity and low-fidelity FSPs (declines of 87, 49, and 34 days, respectively; p<.001). The number of days spent living independently in an apartment or SRO hotel increased by 44 at high-fidelity FSPs but declined by 21 at low-fidelity programs (p<.001).

Table 5 shows annual changes in days spent in various residential settings by level of program fidelity, adjusted for individual characteristics and days in the residential setting during the preenrollment period. The difference between the programs in the number of days homeless narrowed considerably (declines of 63 days, high fidelity; 52 days, midfidelity; and 53 days, low fidelity; p=.039). The number of days spent living independently in an apartment or SRO hotel increased by 33 at the high-fidelity FSPs but declined by 30 at the low-fidelity programs (p<.001).

We conducted a post hoc analysis to investigate the finding that clients at low-fidelity FSPs spent more days in jail during the preenrollment period compared with clients at midfidelity and high-fidelity FSPs. This finding resulted from a single FSP (N=201) that was oriented toward adults exiting the justice system. This FSP had low fidelity (offering mostly emergency, short-term, or transitional housing with readiness requirements and requiring participation in treatment), and its clients spent a high number of days (93±115 days) in the justice system in the year prior to enrollment and had large reductions in days (decline of 71±119 days) in the justice system during the year postenrollment.

Discussion

This study examined the relationship between fidelity to the Housing First model and residential outcomes among

clients of supported housing programs in California. We found that clients of high-fidelity FSP programs had longer histories of homelessness compared with clients of low-fidelity FSP programs and that high-fidelity FSP programs placed most of these individuals in apartments or SRO hotels. In contrast, placements by low-fidelity FSP programs were concentrated in congregate and residential settings. There were differences between high- and low-fidelity FSPs in terms of client choice in housing and the degree to which client-driven goals were considered in determining housing placement.

This study had several limitations. Fidelity was measured by using a selfadministered survey. This approach offered an expeditious way of obtaining information on a critical array of practices across a wide range of programs but lacked some depth and detail in measurement compared with site visits. Participation in the survey was voluntary, and not all FSPs participated. Residential outcomes were measured after one year in the programs, which may not be enough time to capture the full impact of fidelity on outcomes. The use of an administrative data system could have missed some transitions.

Conclusions

The differences between high- and low-fidelity FSPs are important considering the recent emphasis on consumer self-determination and the movement toward less restrictive and more recoveryenabling housing. Consumer choice, particularly with respect to housing decisions, has been associated with greater satisfaction with housing and quality of life (23,24). Apartments and SRO hotels have been associated with higher independence and functioning compared with more supervised and congregate residences (25,26), although improving social integration remains a challenge (27). Nevertheless, the time spent in congregate and residential settings demonstrates that many programs in this study continued to rely on more traditional supervised and structured accommodations.

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Book Reviews Available Online With the November Issue of *Psychiatric Services*

The November issue of *Psychiatric Services* reviews the following books online in its Book Reviews section, edited by Jeffrey L. Geller, M.D., M.P.H.:

- ♦ Marie Hobart, M.D., reviews *Integrated Care: Working at the Interface of Primary and Behavioral Health*, edited by Lori E. Raney, M.D.
- ♦ Toni Wolf reviews Fountain House: Creating Community in Mental Health Practice, by Alan Doyle, Julius Lanoil, and Kenneth Dudek
- ♦ Thomas Grisso, Ph.D., reviews *Choosing the Future for American Juvenile Justice*, edited by Franklin E. Zimring and David S. Tanenhaus
- Benjamin L. Yudkoff, M.D., M.A., reviews Electroconvulsive Therapy in Children and Adolescents, edited by Neera Ghaziuddin and Garry Walter
- ♦ Kenneth Tardiff, M.D., M.P.H., reviews *Stahl's Illustrated: Violence:*Neural Circuits, Genetics and Treatment, by Stephen M. Stahl and Debbi
 Ann Morrissette